# U.S. DEPARTMENT OF ENERGY DEPARTMENT-WIDE FUNCTIONAL AREA QUALIFICATION STANDARD

# QUALITY ASSURANCE COMPETENCIES

**Defense Nuclear Facilities Technical Personnel** 

U.S. Department of Energy Washington, D.C. 20585

## 1. GENERAL TECHNICAL

NOTE: When Department of Energy (DOE) directives are referenced in the Qualification Standard, the most recent version should be used.

1.1 Quality assurance personnel shall demonstrate a working level knowledge of testing and inspection techniques and methods.

# Supporting Knowledge and/or Skills

- a. Describe the use of dimensional measurement devices (e.g., proper instruments used for degree of accuracy required, temperature, cleanliness, and calibration effects on instruments as well as work pieces).
- b. Discuss the basic operating principles of the following:
  - Nondestructive examination (NDE) methods such as visual, radiography, magnetic particle, liquid penetrant, ultrasonic, and eddy current
  - Destructive examination methods such as pull test, spectral analysis, and hardness tests
  - · Control of non-conforming material and processes as the result of tests and inspections
- c. Discuss the advantages, disadvantages, and inherent limitations of destructive and nondestructive examination methods.
- d. Describe commonly used testing methods, such as:
  - · Electrical
  - · Mechanical
  - · Chemical
  - Soil and concrete

# 1.2 Quality assurance personnel shall demonstrate a working level knowledge of inspection and test planning methodology.

- a. Discuss the criteria/logic used to determine critical characteristics which need to be verified through inspection (i.e., operational and design requirements) and testing.
- b. Describe the merits of inspection at source, receipt, in-process, and final stages.
- c. Compare the advantages and disadvantages of inspection by item attributes versus inspection of process variables.

# 1.3 Quality assurance personnel shall demonstrate a working level knowledge of metrology and calibration systems.

# Supporting Knowledge and/or Skills

- a. Discuss the use of primary, secondary, and working standards.
- b. Discuss the purpose and application of calibration systems with respect to:
  - Process/product quality
  - Accuracy
  - Precision
- c. Discuss the requirements for calibration programs contained in the following:
  - 10 CFR 830.120, Quality Assurance, Part (c) (2) (i) and (iv) and DOE Order 5700.6C, Criterion 8, regarding control of measurement and test equipment
  - NQA-1-1994, Quality Assurance Requirements for Nuclear Facility Applications, Basic Requirement 12 (with appropriate Supplements and Appendices), regarding control of measurement and test equipment
- d. Discuss the components of an effective calibration recall system.
- e. Discuss the importance of calibration traceability.
- f. Discuss why an error analysis is important in determining the accuracy of complex measuring/ test equipment and how to conduct an error analysis on complex measuring and test equipment.
- g. Discuss methods for determining a proper calibration interval.

# 1.4 Quality assurance personnel shall demonstrate a working level knowledge of suspect and counterfeit items.

- a. Describe how weaknesses in the following programs might allow suspect and counterfeit items to enter DOE facilities:
  - · Engineering
  - Procurement
  - Quality Assurance
- b. Discuss the types of items that have been identified by DOE as being counterfeit or presenting concerns to DOE.
- c. Discuss the methods used to identify suspect and counterfeit items.
- d. Discuss the suspect and counterfeit item controls and reporting requirements contained in DOE Order 440.1, Worker Protection Management for DOE Federal and Contractor Employees.
- e. Describe the policy on the continued use of suspect and counterfeit items in DOE facilities

#### including:

- · Potential worker hazards
- · Engineering analysis
- Cost benefit considerations
- f. Discuss the following as it applies to suspect/counterfeit fasteners in cranes:
  - Determination of critical load path for various lifting devices (e.g., overhead, jib, and mobile)
  - · Corrective action when a suspect/counterfeit fastener is identified in or out of the critical load path
- g. Using real or hypothetical information, discuss the process/approach used to evaluate a vendor.
- h. Discuss the suspect/counterfeit item reporting requirements in DOE Order 232.1, Occurrence Reporting and Processing of Operations Information.

# 1.5 Quality assurance personnel shall demonstrate a familiarity level knowledge of maintenance management practices.

- a. Define each of the following maintenance-related terms and explain their relationship to each other:
  - Corrective
  - Planned
  - Preventive
  - · Reliability-centered
  - Predictive
- b. Describe the elements of an effective work control program and the documentation used to control maintenance.
- c. Discuss the importance of maintaining a proper balance of preventive and corrective maintenance.
- d. Identify typical maintenance performance indicators, and discuss their importance.
- e. Discuss the relationship between maintenance and Conduct of Operations, Quality Assurance, and Configuration Management.
- f. Discuss the requirements for the receipt and inspection of parts, materials, and equipment.
- g. Describe the difference between temporary and permanent repairs/work and the requirements and controls to prevent inadvertent modifications.
- 1.6 Quality assurance personnel shall demonstrate a familiarity level knowledge of statistical process control and statistical sampling procedures.

- a. Define the following statistical terms and their inter-relationships:
  - · Mean
  - · Median
  - · Mode
  - Variance
  - Mean variance
  - Standard deviation
- b. Explain the structure of a normal density function or Gaussian distribution bell curve.
- c. Describe the structure of an exponential distribution or a log normal distribution.
- d. Describe in general, the following sampling procedures:
  - · Simple random sampling
  - Stratified sampling
  - · Cluster sampling
  - · Systematic sampling
  - · Acceptance sampling
- e. Discuss the terms "confidence interval" and "confidence limit."
- f. Discuss how the control chart is the key instrument of statistical process control and how causes of variation in processes can be determined.

## 2. **REGULATORY**

NOTE: When Department of Energy (DOE) directives are referenced in the Qualification Standard, the most recent version should be used.

- 2.1 Quality assurance personnel shall demonstrate a working level knowledge of appropriate quality assurance policies, programs, processes, and requirements contained in:
  - DOE Order 5700.6C, Quality Assurance
  - · 10 CFR 830.120, Quality Assurance
  - · Price-Anderson Amendments Act Indemnification

# Supporting Knowledge and/or Skills

- Describe the purpose, interrelationships and importance of DOE Policy 450.4, Safety
   Management System Policy, DOE Order 5700.6C, Quality Assurance and 10 CFR 830.120,
   Quality Assurance.
- b. Describe the DOE and contractor's responsibilities and requirements for implementing a Quality Assurance Program (QAP).
- c. Discuss the purpose of the Implementation Plan and its relationship to the Quality Assurance Program.
- d. Discuss the process for obtaining an exemption to DOE Order 5700.6C, Quality Assurance and 10 CFR 830.120, Quality Assurance.
- e. Describe the requirements of DOE Order 5700.6C, Quality Assurance and 10 CFR 830.120, Quality Assurance which address the following:
  - · Management
  - Performance
  - · Assessment
- f. Describe the purpose and scope of the Price-Anderson Amendments Act and its applicability to the Department's quality assurance activities.
- g. Referring to G-830.120-Rev 0, Implementation Guide for use with 10 CFR 830.120, Quality Assurance, discuss the implementation of an effective Quality Assurance Program (QAP).
- 2.2 Quality assurance personnel shall demonstrate a working level knowledge of the application of appropriate consensus standards to Quality Assurance Program implementation.

- a. Describe the general relationship of the following documents to Department of Energy (DOE) quality assurance requirements:
  - · American Society of Quality Control (ASQC)-E4, Quality Assurance Program Requirements for Environmental Programs
  - · NQA-1-1994, Quality Assurance Requirements for Nuclear Facility Applications
  - · ASQC Q9001, Quality Management and Quality Assurance Standards Series

- 10 CFR 50, Appendix B, Quality Assurance Criteria for Nuclear Power Plants and Fuel Reprocessing Plants
- · American Society of Mechanical Engineers (ASME) Pressure Vessel Codes
- · DOE/RW/0333P, Quality Assurance Requirements and Description
- · ISO 14001, Environmental Management System
- b. Describe the relationship of consensus standards adopted by DOE and contractor organizations to the DOE quality requirements; and, any enhancements to the standards that are necessary to meet DOE requirements.
- c. Describe the specifications and guidelines provided in ASQC-E4 for data collection and data quality programs.
- d. Discuss the ASQC Q9001 series standards.
- e. Discuss the applicability of 10 CFR 50, Appendix B quality assurance requirements to DO E programs.
- 2.3 Quality assurance personnel shall demonstrate a working level knowledge of the Quality Assurance Program (QAP) requirements identified in Department of Energy (DOE) and contractor quality assurance documents.

- a. Describe the purpose and elements of an effective Quality Assurance Program (QAP).
- b. Discuss line management's responsibilities for the QAP and Implementation Plan.
- c. Describe the graded approach for application of quality requirements.
- d. Discuss stop work authority as its relates to:
  - · Origin of stop work authority
  - Intended purpose
  - Legal implications
- e. Discuss the circumstances which would support developing individual QAPs or combining similar work under a single QAP.

2.4 Quality assurance personnel shall demonstrate a working level knowledge of Department of Energy (DOE) Order 425.1, Startup and Restart of Nuclear Facilities and its application to quality assurance activities.

#### Supporting Knowledge and/or Skills

- a. Discuss the purpose, scope, and applicability of DOE Order 425.1, Start-up and Restart of Nuclear Facilities.
- b. Define the following terms as they relate to DOE Order 425.1, Start-up and Restart of Nuclear Facilities, and nuclear safety:
  - Facility shutdown
  - · Operational readiness review
  - Plan-of-action
  - · Prestart finding
  - · Readiness assessment
  - · Unplanned shutdown
- c. Discuss the role of Department quality assurance personnel involved in the startup and restart of nuclear facilities with respect to the implementation of the requirements of DOE Order 425.1, Start-up and Restart of Nuclear Facilities.
- 2.5 Quality assurance personnel shall demonstrate a working level knowledge of Department of Energy (DOE) Order 232.1, Occurrence Reporting and Processing of Operations Information.

- a. State the purpose of DOE Order 232.1, Occurrence Reporting and Processing of Operations Information.
- b. Define the following terms:
  - · Event
  - Condition
  - Facility
  - Notification Report
  - Occurrence Report
  - · Reportable Occurrence
- c. Discuss the Department's policy regarding the reporting of occurrences as outlined in DOE Order 232.1, Occurrence Reporting and Processing of Operations Information.
- d. State the different categories of reportable occurrences and discuss each.
- e. Discuss the notification requirements associated with each of the categories of reportable occurrences and any associated time requirements. At a minimum, include the following in the discussion:
  - Notification Report
  - 10-Day Occurrence Report
  - · Final Report

- · Closing out and verifying Occurrence Reports
- · Processing Occurrence Reports which cross lines of professional responsibility
- Contractor Occurrence Reporting Procedures
- f. Discuss the general process for preparing and submitting occurrence reports and their follow-up.
- g. Using Attachment 1 to DOE Order 232.1, Occurrence Reporting and Processing of Operations Information, discuss the role of quality assurance personnel related to reportable occurrences.
- h. Given an occurrence report, determine the following:
  - · The adequacy of the review process used
  - That causes were appropriately defined
  - That corrective actions addressed causes
  - · That the lessons learned were appropriate
  - · That corrective actions have been completed
- i. Using an occurrence report, identify and discuss the factors contributing to the occurrence.
- 2.6 Quality assurance personnel shall demonstrate a familiarity level knowledge of transportation and safety requirements for radioactive and hazardous materials in Department of Energy (DOE) Order 460.1, Packaging and Transportation Safety.

- a. Discuss the purpose and scope of the DOE Order 460.1, Packaging and Transportation Safety.
- b. Discuss the applicability and impact of DOE Order 460.1, Packaging and Transportation Safety, in relation to quality assurance activities.
- c. Describe the authorities and responsibilities of quality assurance personnel with respect to DOE Order 460.1, Packaging and Transportation Safety.
- 2.7 Quality assurance personnel shall have a familiarity level knowledge of life cycle asset management requirements for defense nuclear facilities.

- a. Discuss the implementation requirements for DOE Order 430.1, Life-Cycle Asset Management, at defense nuclear facilities.
- b. Define the following terms:
  - · Life-cycle
  - Physical asset
  - · Strategic system
  - · Line item project
  - · Value engineering

- c. Discuss the application of DOE Order 430.1, Life Cycle Assessment Management requirements for the following:
  - · Asset management performance measures
  - Physical asset acquisition
  - · Operation and maintenance of physical assets
  - Disposition of physical assets
- d. Discuss the responsibilities and authorities for implementing the requirements of DOE Order 430.1, Life Cycle Assessment Management.
- e. Describe the relationship and application of the following standards:
  - · Standards/Requirements Identification Documents (S/RIDs)
  - Work Smart Standards
- 2.8 Quality assurance personnel shall demonstrate a familiarity level knowledge of the Department of Energy (DOE) operational configuration management program.

- a. Describe the purpose and objectives of the Operational Configuration Management Program.
- b. Discuss the following elements of the contractor's Configuration Management Plan:
  - · Program planning
  - · Equipment scope criteria
  - Concepts and terminology
  - Interfaces
  - Databases
  - Procedures
- c. Discuss the following elements of the Configuration Management Program:
  - Design requirements
  - · Document control
  - · Change control
  - Assessments
  - · Design reconstitution adjunct
  - · Material condition and aging adjunct
- d. Discuss the purpose, concepts, and general process for applying the graded approach to operational configuration management.

## 3. ADMINISTRATIVE

NOTE: When Department of Energy (DOE) directives are referenced in the Qualification Standard, the most recent version should be used.

3.1 Quality assurance personnel shall demonstrate a working level knowledge of channels to maintain communication with Headquarters, field elements, and the public.

#### Supporting Knowledge and/or Skills

- a. Identify the various internal and external groups with whom quality assurance personnel must interface in the performance of their duties.
- b. Describe the Department's organization and discuss the Department's procedures for communicating between elements.
- c. Describe the Department's procedures and policy for communicating with regulatory agencies and other stakeholders.
- 3.2 Quality Assurance personnel shall demonstrate the ability to effectively communicate (both oral and written) with the contractor, stakeholders, and other internal and external organizations.

#### Supporting Knowledge and/or Skills

- a. Demonstrate written communication skills as applicable in the development of:
  - Assessment reports
  - Technical reports
  - · Technical papers
  - · Quality Assurance Program and Implementation Plan
  - Work process documents (e.g., procedures)
- b. Demonstrate effective and appropriate communications skills when providing specific work or task directions to contractors.
- 3.3 Quality assurance personnel shall demonstrate a familiarity level knowledge of the management requirements related to compliance with administrative regulations and standards.

- a. Discuss the following as they relate to the requirements for an adequate program, which implementation standards to use, and which techniques to use for assessing adequacy:
  - · Document preparation and control
  - · Records management
  - · Management systems
  - Procurement
  - Scheduling and cost control
- b. Discuss the management requirements contained in DOE Order 1324.5B, Records Management Program.

- 3.4 Quality assurance personnel shall demonstrate a familiarity level knowledge of the training and qualification program requirements identified in the following Department of Energy (DOE) Directives:
  - DOE Order 5480.20A, Personnel Selection, Qualification, and Training Requirements for DOE Nuclear Facilities
  - DOE Standard 1070-94, Guidelines for Evaluation of Nuclear Facility Training Programs
  - · DOE Order 360.1, Training

- a. Discuss the meaning of "qualification" and its importance to quality.
- b. Describe the purpose and scope of DOE Order 5480.20A, Personnel Selection, Qualification, and Training Requirements for DOE Nuclear Facilities.
- c. Discuss why certain skills or proficiencies should be demonstrated periodically.
- d. Describe the types of changes to a program or process that require modification to a training program.
- e. Using a copy of DOE-STD-1070-94, discuss the training program evaluation process in terms of:
  - · Benefits of evaluations
  - Evaluator qualifications
  - · Evaluation methods
  - Evaluation frequency
  - Graded approach

# 4. MANAGEMENT, ASSESSMENT AND OVERSIGHT

NOTE: When Department of Energy (DOE) directives are referenced in the Qualification Standard, the most recent version should be used.

4.1 Quality assurance personnel shall demonstrate a working level knowledge of assessment techniques.

#### Supporting Knowledge and/or Skills

- a. Describe the assessment requirements applicable to the Department of Energy and contractor organizations.
- b. Explain the essential elements of assessments, the differences between management and independent assessments and the role of quality assurance personnel relative to the two assessment types.
- c. Describe the fundamental differences between performance and compliance based assessments.
- d. Describe the contents of a typical assessment report.
- e. Explain the essential elements and processes associated with the following assessment activities:
  - . Plan and schedule
  - . Management of the Assessment Team
  - . Communicating team findings
  - . Analyzing data and determination of overall performance
  - · Conduct of exit interviews
  - · Closure process, tracking to closure, and follow up
  - · Corrective action implementation
- f. Participate in formal meetings between Department management and senior contractor management to discuss results of quality assurance assessments.
- g. Discuss the ethical responsibilities of quality assurance personnel.
- 4.2 Quality assurance personnel shall demonstrate a working level knowledge of problem analysis principles and techniques necessary to identify problems, determine potential causes of problems, and identify corrective action(s).

- a. Describe the application of effective problem analysis principles and techniques.
- b. Describe the application of root cause analysis processes in the performance of corrective actions.
- c. Compare and contrast immediate, short term, and long term actions taken as the result of an identified problem or occurrence.
- d. Describe various data gathering techniques and the use of trending and history when

analyzing problems.

## 4.3 Quality assurance personnel shall demonstrate the ability to trend performance.

#### Supporting Knowledge and/or Skills

- a. Discuss the key process methodology used in the trending and analysis of operations information.
- b. Using an actual list of performance measures, determine what type of assessments should be performed and in what areas.
- c. Given a set of assessment report data for a specified period, analyze the information for quality trends or compliance problems.

# 4.4 Quality assurance personnel shall demonstrate the ability to conduct independent assessments of the contractor's Quality Assurance Program (QAP) in accordance with applicable quality assurance requirements and standards.

#### Supporting Knowledge and/or Skills

- a. Discuss the means for determining the adequacy and effectiveness of a work activity being assessed.
- b. Discuss the criteria used by line management to determine the significance of issues or observations.
- c. Describe possible assessment alternatives when actual work activities cannot be observed.
- d. Discuss the assessment team member qualification requirements.
- e. Describe the benefits of a user friendly surveillance program.
- f. Participate in a review of the Quality Assurance Program (QAP) in accordance with applicable requirements and standards.
- g. Participate in a readiness review prior to major scheduled or planned work in order to assess the following areas:
  - . Work prerequisites established
  - . Quality assurance procedures are adequate
  - . Personnel have been trained and qualified
  - . Proper material and resources are available

# 4.5 Quality assurance personnel shall demonstrate the ability to oversee the effective implementation of appropriate quality assurance criteria.

#### Supporting Knowledge and/or Skills

a. Describe the goals, objectives, and methods used to conduct effective oversight of quality assurance activities contained in 10 CFR 830.120, Quality Assurance Implementation Guide.

- b. Evaluate the organizational effectiveness in conforming to selected elements of the Quality Assurance Program (QAP)/Inspection Program (IP) such as:
  - · Management assessment
  - · Quality improvement
  - · Implementation Plan actual performance to schedule performance
  - Corrective action
- c. Discuss the reporting techniques for communicating evaluation results to Department and contractor management.
- 4.6 Quality assurance personnel shall demonstrate a working level knowledge of problem analysis principles used to identify problems, determine potential causes of problems, and identify corrective action(s).

- a. Describe and explain the application of problem analysis techniques including the following:
  - · Root cause analysis
  - · Causal factor analysis
  - · Change analysis
  - · Barrier analysis
  - · Management Oversight Risk Tree (MORT) analysis
- b. Describe and explain the application of the following root cause analysis processes in the performance of occurrence investigations:
  - · Event and causal factors charting
  - · Root cause coding
  - · Recommendation generation
- c. Describe and explain the application of the following in accident/event investigations:
  - DOE Order 225.1, Accident Investigations
  - · DOE Order 231.1, Environment, Safety, and Health Reporting
- d. Using event and/or occurrence data, apply problem analysis techniques and identify the problems and how they could have been avoided.
- 4.7 Quality assurance personnel shall demonstrate a familiarity level knowledge of program and project management.

- a. Explain the purpose of project management as it relates to quality assurance activities.
- b. Describe typical documents and data sources utilized in project management.
- c. Identify and explain the major elements of a project, and discuss their relationship.
- d. Explain the purpose, and use of a Project Execution Plan (PEP).
- e. Discuss the role of configuration management as it relates to project management.

- f. Describe the purpose and use of work packages and/or planning packages.
- g. Describe the purpose of schedules, and discuss the use of milestones and activities.
- h. Describe the requirements for project/program files and documentation.

# **EVALUATION REQUIREMENTS**

The following requirements shall be met to complete the Department-wide Quality Assurance Functional Area Qualification Standard. The evaluation process identified below serves as a measurement tool for assessing whether the participants have acquired the technical competencies outlined in this Standard.

- 1. Documented completion of the Department-wide General Technical Base Qualification Standard in accordance with the requirements contained in that Standard.
- 2. Documented completion of the competency requirements listed in this Functional Area Qualification Standard. Documentation of the successful completion of these competency requirements may be satisfied by a qualifying official using <u>any</u> of the following methods:
  - · Documented evaluation of equivalencies
  - · Written examination
  - Documented oral evaluation
  - · Documented observation of performance

# CONTINUING TRAINING AND PROFICIENCY REQUIREMENTS

Quality assurance personnel shall participate in an Office/facility/position-specific continuing training and qualification program that includes the following elements:

- 1. Technical education and/or training covering topics directly related to the duties and responsibilities of quality assurance personnel as determined by management. This may include courses and/or training provided by:
  - · Department of Energy
  - · Other government agencies
  - Outside vendors
  - Educational institutions
- 2. Training covering topics that address identified deficiencies in the knowledge and/or skills of quality assurance personnel.
- 3. Training in areas added to the Quality Assurance Functional Area Qualification Standard since initial qualification.
- 4. Specific continuing training requirements shall be documented in Individual Development Plans (IDPs).
- 5. Participation in activities required to maintain proficiency or certifications (e.g., conducting/participating in audits, surveillances, Operational Readiness Reviews, etc.) is encouraged.